

To: Jeffrey Epstein[jeevacation@gmail.com]
From: Steven Sinofsky
Sent: Wed 6/19/2013 2:12:48 PM
Subject: Fw: Board partner announcement - June 26

this is the same day I am hosting Andrew at the firm...

they will hold this if I ask. they are doing this to announce me as the other folks have all been with the firm for a while.

I am going to do a blog post all about startups, learning, and the firm.

Sent from Windows Mail

From: Grace Ellis
Sent: Tuesday, June 18, 2013 1:33 PM
To: Spencer Rascoff; David Hersh; John Jack; Steve Papa; Steven Sinofsky; Rod Johnson; Blake Krikorian
Cc: [REDACTED]; Scott Kuper; Andrea Ragni

Hello, board partners -

As a heads-up, we are making a formal announcement of the board partner role on **Wednesday, June 26**. Some of you have already been announced with your first board seat on behalf of the firm (e.g. John M. Jack and Rod Johnson), but we have two new additions to the roster and figured now is a good time to (re-)introduce all of you in one go.

We're planning to conduct outreach on Monday and Margit will be briefing select reporters on Tuesday. Some reporters might express interest in speaking with a board partner or two, so please let us know if you're available—or not—on Tuesday to take a quick call.

A blog post will go up on our site once the embargo lifts on Wednesday.

If you get press inquiries pre- and post-announcement, please direct them our way (send to [REDACTED]). Let us know if you have further Qs.

Thanks,
grace & team

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Grace Ellis
Andreessen Horowitz

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o - [REDACTED]
m - [REDACTED]