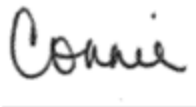


To: jeevacation@gmail.com[jeevacation@gmail.com]
From: Connie Collingsworth
Sent: Thur 7/3/2014 9:07:40 PM
Subject: Potential DAF Structure
New Donor Vehicle Proposed Structure 5-23-2014.docx

Jeffrey,

For your reference, attached is the structure we are focused on that was shared in your last meeting with Bill.



Connie R. Collingsworth

General Counsel

Legal

V
C
F
E



Assistant Diana Blair

V
E



Bill & Melinda Gates Foundation

www.gatesfoundation.org